

Swiss Confederation

Federal Department of Economic Affairs, Education and Research EAER State Secretariat for Economic Affairs SECO



### Risk based inspection system

Marco De Nardi



# Key features and benefits of risk-based food inspection

- Focuses on
- Risk factors: points of the food chain or processes that pose highest risk
- Hazards identification and characterization
- Minimises costs to food operators by reducing unnecessary inspection and testing costs
- Promotes preventive rather than reactive approach to food control
- Optimizes the efficiency of food control and use of inspection resources



## What will change?

- Everyone within the dairy value chain is responsible for the safety and quality of the milk / dairy product
  - the milk producer
  - the milk collector / transporter
  - the dairy processor
  - the retailer
  - ...
- The governmental authorities
- control if the responsibility is taken over by the stakeholders and
- focus controls on hazards/points of the dairy value chain that pose highest risk (risk factors)



## Risk based food inspection

## Risk-based food inspection manual



ftp://ftp.fao.org/docrep/fao/010/i0096e/i0096e00.pdf

Annex

5

#### Conducting Riskbased Inspections

- 1. PURPOSE AND SCOPE
- 2. RISK-BASED ROUTINE INSPECTIONS
- WHAT IS NEEDED TO PROPERLY CONDUCT A RISK-BASED INSPECTION?
- 4. RISK-BASED INSPECTION METHODOLOGY
- 5. ACHIEVING ON-SITE AND LONG-TERM COMPLIANCE
- 5. INSPECTION FORM AND SCORING
- 7. CLOSING CONFERENCE
- 8. SUMMARY

#### FDA:

http://www.fda.go v/downloads/Food /GuidanceRegulati on/UCM188556.pd f This Annex provides program managers and front-line inspection staff with guidance on planning, scheduling, conducting, and evaluating risk-based inspections.



Traditional Food Inspection	Risk-based Food Inspection
Has centred on determining compliance by food processing establishments with a number of regulations (may or may not be up to date).	Focuses inspection on risk factors that may cause foodborne disease.
The effectiveness of this method of inspection depends on the time available to inspectors to check the facility under inspection and particularly its products physically.	The inspector will make better use of his/her scarce time allocation to each processor, without overlooking existing non-compliance and violations of regulations.
The method is corrective. No assurance after this type of inspection that there will not be recurrence of the violation.	The inspection will be based on risk and will thus fulfil its ultimate purpose of safeguarding the consumer. Product samples will be collected and analysed only for verification purposes and no longer as a means to ensure product safety.



## How to determine risk factors?

 To be able to focus inspection on risk factors for food borne disease it is first necessary to determine what these factors are

 Risk factors may be common to many countries and types of food and food processing operations, or might be specific for a single country, food or operation

 Usually, national food control systems rely on various techniques and programs:



## FAO: Risk based food inspection

Workshop on Improved Food Inspection Capacity Building Based on Risk Analysis (May 21-23, 2014; Seoul, Korea)

## Techniques & Programmes to Determine Food-borne Risk Factors

- Epidemiological surveillance by health authorities by linking food borne diseases with their origin 
   through outbreak investigations
- · Contaminant monitoring programme
- Environmental considerations- quality of water used for irrigation of leafy vegetables, flies in eating places
- Product & producer/processor histories
- Frequency of non compliance by specific operations

Lacking in many countries

Raw chicken meat harbour Campylobacter and Salmonella



## Quiz 1

What is a food borne disease risk factors?

> Those factors that may cause food borne disease in consumers if left uncontrolled



## Quiz 2

- Can you list important general food borne disease risk factors?
- Cross contamination (from a raw to a ready-to-eat product)
- Inadeguate cooking
- Improper holding temperatures
- Contaminated equipment
- Poor personal hygiene
- Water quality
- Presence of pests



# Prioritization for inspection based on establishment and product profiles

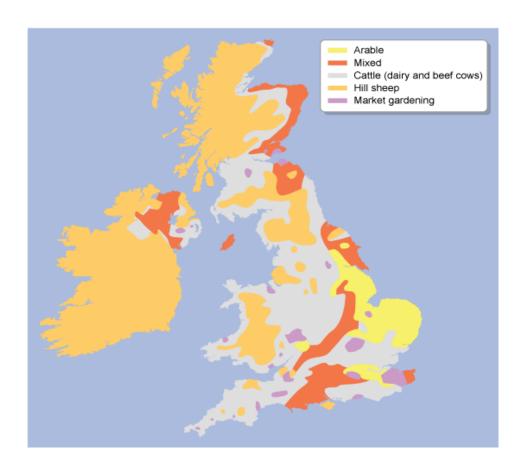
- When the number of establishment to be inspected is large enough to overwhelm the national or local food control system, some level of prioritization is necessary ....
- ....to ensure that products that pose greater risk to consumers and establishments that have a poor record of compliance are given special attention and inspected more frequently

Establishment compliance profile	Product risk profile	Inspection priority*
Low	High	1
Low	Low	2
High	High	2
High	Low	3

1=top priority 2=medium p. 3=low p.



## **United Kingdom**

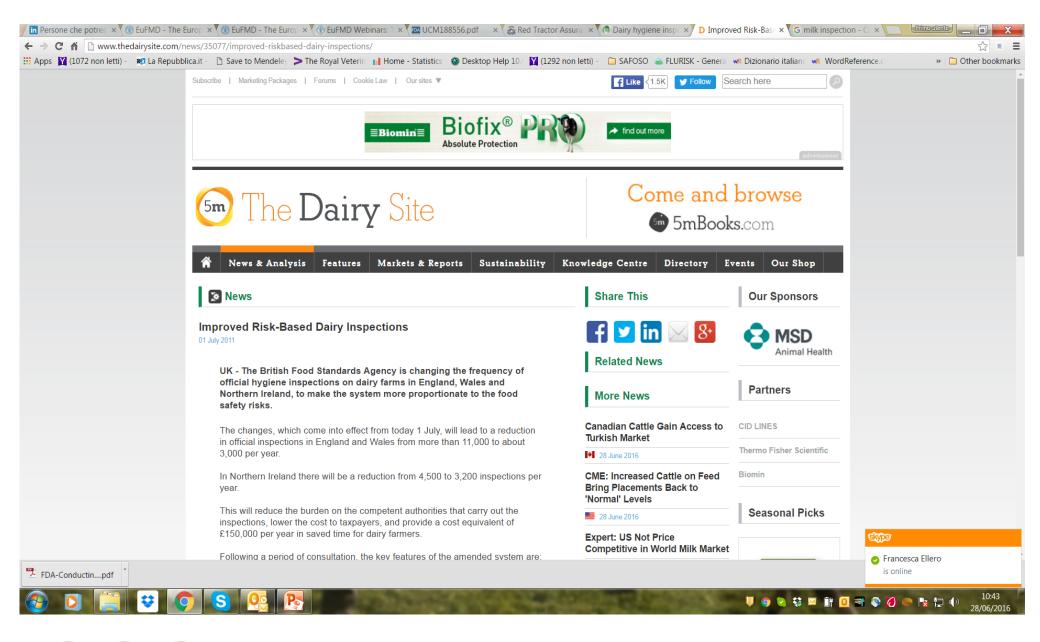




## Dairy hygiene inspection UK

- <a href="https://www.gov.uk/government/publications/farming-inspections/facility-inspections#dairy-hygiene-inspection">https://www.gov.uk/government/publications/farming-inspections/facility-inspections#dairy-hygiene-inspection</a>
- <a href="https://www.food.gov.uk/enforcement/monitoring/dhi#toc-3">https://www.food.gov.uk/enforcement/monitoring/dhi#toc-3</a>
- FSA dairy hygiene inspections aim to ensure a satisfactory standard of hygiene is maintained on **all dairy** farms by inspecting milking premises, equipment and milk-producing animals, and enforcing satisfactory standards.
- Inspectors enforce parts of European Commission regulations **852**/2004, **853**/2004, **854**/2004 and the Food Hygiene (England) Regulations 2006 and Food Hygiene (Wales) Regulations 2006 as amended.

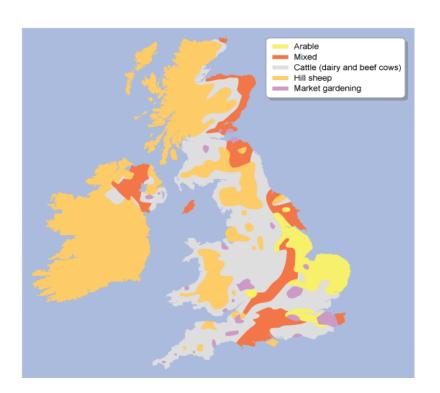






## 1) Who gets inspected

All dairy farms in the UK are inspected.









# 2) How to inspect: guide to farm inspections

#### Dairy Hygiene Inspectorate Guide to Farm Inspections – Operating Procedure

#### CONTENTS

#### INTRODUCTION SECTION 1 – Pre-Inspection Procedures

- 1.1 Policy on inspection frequency
- 1.2 Policy on inspections
- 1.3 Policy on routine inspections when no one is available on farm
- 1.4 Policy on 'follow-up' inspections when no one is available on the farm
- 1.5 Organisation of scheduled inspections

#### SECTION 2 - On-Farm Procedures

- 2.1 Pre-inspection
- 2.1.1 Documents and equipment
- 2.2.2 Professional approach and standards
- 2.2 The Inspection
- 2.2.1 Animal Health and Cleanliness
- 2.2.2 Milking Practices
- 2.2.3 Milking Premises, Equipment Cleanliness and Condition
- 2.2.4 Milk Storage and Cooling
- 2.2.5 General Hygiene and Management Practices
- 2.2.6 Retailing of raw cows' milk for drinking
- 2.2.7 Post inspection (on-farm)

#### **SECTION 3 - Post-inspection Procedure**

- 3.1 Completion of FHR1 form
- 3.2 Correspondence and reports
- 3.3 Instructions for secretarial staff
- 3.4 Statutory action
- 3.5 Work recording
- 3.6 Follow-up inspections
- ANNEX 1 Health and Safety
- ANNEX 2 Flow Chart of Inspections and Enforcement Action Inspections and sampling frequency
- ANNEX 3 Untreated Milk Sampling and Flow chart



## 3) What gets inspected

#### The Food Standards Agency's (FSA) routine inspections check:

- animals and their housing
- milking operations, equipment, cleaning methods, washrooms, milk storage and collection
- hygiene management
- the dairy diary
- veterinary medicines records (use and purchase)
- first purchaser milk quality test results and monthly milk statements
- confirmation of <u>Red Tractor assurance certification</u>



# Assured Dairy Farmer Scheme -Red Tractor









#### MILK PRODUCTION (MP)

STANDARDS	HOW YOU WILL BE MEASURED						
AIM: Safe and hygienic milk collection th	nat prevents cross-contamination between farms						
MP.a The milk collection area must be kept practicably clean and tidy (Revised)	The area from the back axle of the tanker to the storage tank access is made of concrete or similar surface, complete (no potholes), drained and kept sufficiently clean that the tanker hose is not soiled when in use  The walkway from the driver's door to the back axle of the tanker and storage tank access provides clean, hard-standing access for the tanker driver  Unobstructed access to collection points for tanker (including down the drive) and driver						
MP.a.1 The milk collection area must be externally lit to facilitate the safe collection of milk	Sufficient external lighting to allow milk to be collected in darkness						
AIM: The dairy and milk storage area is k	kept in a clean, food-safe manner						
MP.b Key The dairy and milk storage area must be kept clean, tidy and free from foul odours and airborne dust  MP.c Key Structures within the dairy and milk storage area must be sound, maintained and suitable	<ul> <li>Applies to walls, floors, doors, oeilings, light covers in rooms related to the dairy, hand washing and milk storage</li> <li>Area free from accumulated dirt, dust, cobwebs, mould, rust, rubbish and medicines, chemicals/ products, buckets and equipment not in use (including pressure washers when not specifically used for dairy)</li> <li>Foul odours avoided by keeping drains free from blockages, adequate ventilation and not siting slurry/ effluent tanks next to dairy</li> <li>A means of cleaning the dairy available e.g. dedicated brush or hose pipe</li> <li>Walls (the full height to the ceiling) and doors are undamaged with a sealed, washable finish</li> <li>Floors are impervious, well-drained (no standing water) and complete (any cracks not able to hold dirt or water)</li> <li>Ceilings and roof linings are complete and maintained. False ceilings are fully sealed</li> <li>Any beams present are treated with a food-safe sealing product and maintained</li> <li>Well-fitting, complete windows that are permanently secured shut or have fitted fly screens</li> <li>Lights are shatterproof or covered</li> </ul>						
MP.d Dedicated and accessible hand washing and drying facilities must be provided	Located within the dairy or an adjacent room easily accessible to tanker driver     Not used by all staff for general-purpose if situated in the dairy     Facilities include a fitted sink for mixing hot and cold water or mixing tap, hot and cold water, unscented soap and paper towels (and lidded bin emptied daily) or effective hand dryer     Hand basins discharge into a drain or well-drained floor						
MP.e Key The dairy and milk storage access points must be kept secure at night and when unattended	Doors on all entrances to the dairy/ storage facilities are well-fitting (with no gaps) and either the external doors or the room can be locked  Doors are kept closed when not in use						



http://assurance.redtractor.org.uk/contentfiles/Farmers-5614.pdf

## RED TRACTOR ASSURANCE FOR FARMS DAIRY STANDARDS SELF ASSESSMENT CHECKLIST

Version 3.0

Code	Standard	T			
	DOCUMENTS AND PROCEDURES	YES	NO	N/A	
DP.a	Producers must have a copy of the Red Tractor Assurance for Farms - Dairy Standards available				
DP.b	A documented plan for the effective management of serious incidents and potential emergency situations that threaten the welfare of livestock, food safety or the environment must be in place and known to key staff				
DP.c	Systems must be in place for recording, investigating and resolution of any complaints received that are relevant to the requirement of the Dairy Standards				
DP.d	Producers must ensure that new production sites are suitable for use				
	STAFF AND LABOUR PROVIDERS	YES	NO	N/A	
SC.a	Systems must be in place to ensure that all new staff are effectively trained and deemed competent to carry out the activities they are employed to do				
SC.b	The performance and competence of staff must be regularly reviewed and refresher training implemented as required				
SC.c	Records of training must be kept				
SC.d	Where labour providers are used to supply temporary or permanent staff an agreement must be in place to ensure competent persons are provided				

	MILK PRODUCTION	YES	NO	N/A
MP.a	The milk collection area must be kept practicably clean and tidy			Т
MP.a.1	The milk collection area must be externally lit to facilitate the safe collection of milk			Γ
MP.b	The dairy and milk storage area must be kept clean, tidy and free from foul odours and airborne dust			Γ
MP.d	Dedicated and accessible hand washing and drying facilities must be provided			T
MP.e	The dairy and milk storage access points must be kept secure at night and when unattended			Τ
MP.f	Milk storage tanks are managed to reduce the risk of milk contamination			Τ
MP.g	Milk cooling systems and storage tanks cool milk to required temperatures			Τ
MP.h	Milk cooling systems and storage tanks must be maintained to ensure effective cooling and washing			T
MP.i	The milking parlour must be kept clean and tidy			丅
MP.i.1	Equipment in the parlour must be clean			匸
MP.i.2	A supply of water and suitable means of washing must be available to the parlour area		Γ	Τ
MP.j	Structures within the milking parlour area must be sound, maintained and suitable			

	HOUSING, SHELTER AND HANDLING FACILITIES	YES	NO	N/A
HF.d.1	Safe, suitable and legal bedding is provided in lying areas			
HF.d.2	Lying areas provide comfort			
HF.e	Housing must be lit to allow normal behaviours, rest and effective inspection of livestock			
HF.f	Housing must be of sufficient size			
HF.g	Livestock must be kept in appropriate groups			
HF.h	Handling facilities must be in place and maintained in a condition that minimises the risk of injury and distress			
HF.i	There must be appropriate facilities for livestock to give birth			
HF.j	Facilities must be available on-farm that enable the loading and unloading of livestock with minimal stress and risk of injury to livestock			
HF.k	Livestock kept outdoors must have access to shelter and well-drained lying areas			
HF.k.1	Tracks and gateways must be maintained for grazing cattle			



 If the inspection finds problems, the herd health plan and the milking plant test results may be inspected.

 You can be inspected by the FSA if they get a complaint about farm conditions by a purchaser or other third party. This inspection will happen within 3 working days of the complaint.



## 4) Time and length





## Earned Recognition in Dairy Hygiene

- A baseline 24 months inspection frequency for farms supplying raw milk for pasteurisation
- Subject to the caveats, dairy farms with membership of the Red Tractor Assurance
   Dairy (RTAD) scheme will benefit from an extended official inspection frequency of
   10 years
- Dairy farms producing raw drinking milk for human consumption will be subject to official inspection at a frequency of 6 months.
- Ad hoc inspections will be carried out in response to adverse findings or notifications from official inspection, RTAD audit, third parties or first purchasers of raw milk.
- RTAD farms known to supply raw milk to manufacturers of unpasteurised dairy product will not benefit from an extended official inspection frequency.
- Those RTAD members subject to formal official action, or suspension from the RTAD scheme, will not benefit from an extended official inspection frequency.
- In the first year of the amended controls official inspections will focus on those dairy farms judged as least compliant under the previous official controls regime.
- The new arrangements will be reviewed after a period of three years



## Time and length (Red Tractor)

- Additional checks are carried out on farms that are members of the Assured Dairy Farmer scheme (a Red Tractor assurance scheme). In the UK, there are approximately 12,000 holdings that are audited every 18 months against the Assured Dairy Farm Scheme standards.
- Your farm is usually inspected once every 10 years .
- However, you'll get inspected once every 2 years if you're considered a higher risk site, for example:
- you've broken any dairy hygiene rules
- o you sell raw milk, ie non-pasteurised
- Inspections take about 1.5 hours. You won't get advance notice of an inspection.



## 5) What happens next

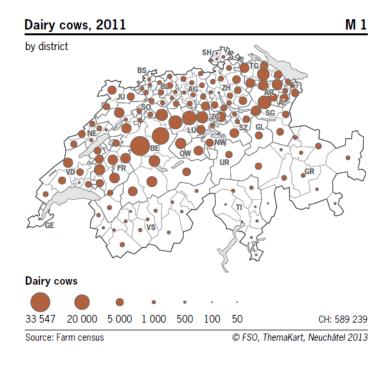
- Your farm is given 1 of 4 compliance levels:
- 1 actively compliant 2 broadly compliant 3 weak compliance 4 poor compliance
- Any follow-up action depends on the nature of your offence and your farm's compliance history.
- You can show you've met minor non-compliances like paperwork errors by email or post.
- If you have a more significant compliance issue, like a structural or hygiene problem, then you'll normally get a follow-up inspection.
- You must agree a timescale with the FSA to correct any problems.



## **Switzerland**

Dairy farming and milk production constitute the most important branch of agriculture in Switzerland.

In 2011, some 590,000 cows on 32,000 farms produced over 4 million tonnes of milk.





## Dairy sector stakeholders in Switzerland

- FOAG (Federal Office for Agriculture)
- FSVO (Federal Food Safety and Veterinary Office)
- Braunvieh Schweiz
- swissherdbook
- Swiss Holstein Federation
- Suckler Cow Switzerland
- Swiss Breeding Association of Eringer
- Swiss Farmers' Union
- Swiss cattle and beef producers
- Swiss Association for Animal Production
- <u>Identitas</u>
- Swissgenetics
- Select Star SA
- Swiss Cooperative of Cattle Traders
- Cattle export Switzerland
- Qualitas AG
- Suisselab AG
- Linear AG



#### 916.351.0

Ordinanza sul controllo del latte

(OCL)

del 20 ottobre 2010 (Stato 1° gennaio 2015)

Il Consiglio federale svizzero,

visti gli articoli 15 capoverso 3 e 37 capoverso 1 della legge del 9 ottobre 1992¹ sulle derrate alimentari:

visti gli articoli 10 e 177 capoverso 1 della legge del 29 aprile 1998² sull'agricoltura, ordina:

#### Sezione 1: Disposizioni generali

Art. 1 Oggetto

La presente ordinanza disciplina:

- a. l'igiene nella produzione lattiera;
- b. il controllo dell'igiene del latte.

Ordinanza
sul coordinamento dei controlli delle aziende agricole
(OCoC)

del 23 ottobre 2013 (Stato 1° gennaio 2016)

<sup>2</sup> Le organizzazioni nazionali dei produttori e dei valorizzatori del latte (valorizzatori) (organizzazioni dei produttori e dei valorizzatori) sono responsabili dell'esecuzione, del coordinamento, dello sviluppo e della vigilanza del controllo del latte.

<sup>5</sup> La frequenza e il coordinamento dei controlli sono retti dall'ordinanza del 23 ottobre 2013<sup>17</sup> sul coordinamento dei controlli delle aziende agricole.<sup>18</sup>

<sup>6</sup> Le competenti autorità cantonali provvedono affinché i dati relativi ai controlli vengano registrati o trasferiti nel sistema d'informazione centrale ai sensi dell'articolo 165d della legge del 29 aprile 1998 sull'agricoltura.<sup>19</sup>



910.15

Ordinanza sul coordinamento dei controlli delle aziende agricole (OCoC)

del 23 ottobre 2013 (Stato 1° gennaio 2016)

#### Art. 3 Frequenza e coordinamento dei controlli di base

- <sup>1</sup> In ogni azienda vengono svolti controlli di base per ogni settore; di regola occorre controllare ogni unità di produzione e ogni ramo aziendale. Per ogni settore l'intervallo tra due controlli di base non deve essere più lungo del periodo di cui all'allegato 1, laddove la fine del periodo è la fine del rispettivo anno civile.
- <sup>2</sup> I Cantoni provvedono al coordinamento dei controlli di base in modo che, di regola, un'azienda sia controllata non più di una volta per l'anno civile. Sono possibili eccezioni al coordinamento in particolare per:
  - a. controlli di base che non richiedono la presenza del gestore;
  - b. controlli di base relativi ai seguenti tipi di pagamenti diretti:
    - 1.16 contributi per la biodiversità per la qualità del livello II e per l'interconnessione,
    - 2. contributo per la qualità del paesaggio,
    - contributi per l'efficienza delle risorse.
- <sup>3</sup> Almeno il 10 per cento dei controlli di base per la protezione degli animali e i contributi per il benessere degli animali va svolto senza preavviso.



910.15

#### Ordinanza sul coordinamento dei controlli delle aziende agricole (OCoC)

del 23 ottobre 2013 (Stato 1° gennaio 2016)

### Settori assoggettati a controlli di base e frequenza dei controlli di base

#### 1. Sicurezza alimentare, salute degli animali e protezione degli animali

Settore	Ordinanza	Periodo in anni per le					
		aziende annuali	aziende d'estivazione				
1.1 Igiene nella produzione primaria vegetale	Ordinanza del 23 novembre 2005 <sup>25</sup> concernente la produ- zione primaria	4	8				
1.2 Igiene nella produzione primaria animale (senza produzione lattiera)	Ordinanza del 23 novembre 2005 concernente la produzione primaria	5 4	8				
1.3 Igiene nella produzione lattiera	Ordinanza del 23 novembre 2005 concernente la produzione primaria Ordinanza del 20 ottobre 2010 <sup>26</sup> sul controllo del latte	5 4	8				
1.4 Medicamenti veterinari	Ordinanza del 18 agosto 2004 <sup>27</sup> sui medicamenti veterinari	4	8				
1.5 Salute animale ed epizoozie	Ordinanza del 27 giugno 1995 <sup>28</sup> sulle epizoozie	4	8				
1.6 <sup>29</sup> Traffico di animali ed effettivi di bovini*	Ordinanza BDTA del 26 ottobre 2011 <sup>30</sup> Ordinanza del 23 ottobre 2013 <sup>31</sup> sui pagamenti diretti (OPD)	4	8				



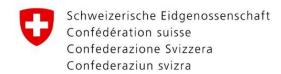
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PLZ und Ort		Geflügelhaltung			1 1		
Telefon		Schafhaltung			1 ⊢	-	Befu
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					1 L		
Empfehlung der K	Controllperson an zuständige Stelle			-			Befu
1) Zusammenfassung	der beanstandeten Punkte				мн	Für die korrekte Wartung der	
Kontrollpunkt	Beschreibung		Behebung der Beanstandung bis:	Rückmeldung des Tierhalters bis:	03		
					1		
							Befu
					мн	Sauberkeit der Reinigungs- und	
					04	Milchlagerräume, Tank- und milchführende Anlagen; Trinkwasserqualität.	Beme
					1 1	rende Anagen, minkwasserquantat.	
					1		Befu
					1	Der Reinigungs- und Milchlagerraum	
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			1		MH <sub>2</sub>	filtriert, gekühlt, gelagert und transportiert.	Beme
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	Die Euterkontrollen werden monatlich		_																	
	durchgeführt, dokumentiert und die Ergebnisse mindestens 3 Jahre aufbewahrt.	Bemerkung											PrP 02	Alle Einrichtungen, welche mit Futtermitteln und tierischen	Befund Bemerkung					
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02	erforderliche Hygiene beim Melken sind getroffen	Bemerkung												Futtermittel und tierische	Befund					_
1Hy	Für die korrekte Wartung der	Befund	Þ										PrP 03	Primärprodukte werden von gefährlichen Stoffen und Abfällen getrennt gelagert.	Bemerkung					
03	Melkanlage wird gesorgt.	Bemerkung													Befund					
		Befund	ш										PrP	Die Art, Menge und Herkunft der zugekauften Futtermittel ist doku-						
1Hy 04	Sauberkeit der Reinigungs- und Milchlagerräume, Tank- und milchfüh- rende Anlagen; Trinkwasserqualität.	Bemerkung											04	mentiert.	Bemerkung					
	rende Anagen, Trinkwasserqualitat.														Befund					
1Hy sowie der Ta	Der Reinigungs- und Milchlagerraum sowie der Tank und die milchfüh-	Befund											PrP 06	Die Personalhygiene im Betrieb ist genügend und angemessen.	Bemerkung					
	renden Anlagen sind in korrektem Zustand.	Bemerkung													Befund					
		Befund	<del>↓ ,</del>										PrP	Die Art, Menge und Empfänger von	Delana					
1Hy 06	Die Milch wird vorschriftsgemäss filtriert, gekühlt, gelagert und transportiert.	Bemerkung											07	tierischen Primärnrodukten eind	Bemerkung					
		Befund	$\vdash$												Befund					
1Hy 07	Das Ablieferungsverbot für Milch wird eingehalten.	Bemerkung											PrP 08	Eier werden sachgerecht gelagert.	Bemerkung					
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	l: q = geringfügig, w = wesentlich, s = schw Kontrollpunkt	Befund	Tireler	ltungen										el: g = geringfügig, w = wesentlich, s = schw	erwiegend Befund					_
١.	Kontrolipunkt	Bemerkung	Tierrial	itungen									Nr.		Bemerkung	Tierhaltungen				_
1Hy +	Weitere Aspekte Milchhygiene	Bemerkung											PrP +	Weitere Aspekte Hygiene in der tierischen Primärproduktion	Bemerkung					
			ung s-	ung irs-	bun	Bur	D.	g,	g.	le tung	iden	e p								
			arkeh roduk	erkel roduk	nehal	elhalt	Schafhaltung	haltu	shalfu	arblich	welfkame haltung	egen W se			erfüllt	and afficia	wesentlich	- anh	werwiegend	
			Rindvik mildhp	Rindvik ohne \ milchp	Schwei	Geflüg	Schal	Ziegenhaltung	Pferdehaltu	Gewerbliche Kaninchenhaltur	euwelf	In Gehegen ge haltenes Wild			Mangel	geringfügig	wesentiich	SCH	verwiegena	
	Die Milch wird auf hygienische Art und Weise gewonnen und Vorkehrungen gegen Rückstände	erfüllt Mangel	O1 ≥ 00	C3 ≥ ω C	σi ≩ (σ	Oi ≩ so	0 ≩ ∞	O } ø	0 0 3	un (3) ≥ 0	2 0 0 3 0	o 01 ≩ ø	PrP 00	Die Herstellung der tierischen Primärprodukte erfolgt so, dass die daraus gewonnenen Lebensmittel sicher und hygienisch sind.	Mängelbe- schreibung					
	sind getroffen.	Mängelbe- schreibung	L																	
efund	und:   = erfulit,   = Mangel (nicht erfulit),   = nicht kontrolliert,   = nicht zutreffend (nicht anwendbar) get: g = geringfügig, w = wesenlich, s = schwenwiegend								d: ✓ = erfüllt, O = Mangel (nicht erfüllt), — = bl: g = geringfügig, w = wesentlich, s = schw		ert,   = nicht zutreffend	(nicht anwendbar)								



Amtiche Kontrollperson:





Swiss Confederation

Federal Department of Economic Affairs, Education and Research EAER State Secretariat for Economic Affairs SECO



## **Thanks**